

Mikie Sherrill, Governor
Dr. Dale G. Caldwell, Lieutenant Governor
Joseph D. Bertoni, Interim Commissioner
Kris Kolluri, President & CEO

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TO: BOARD OF DIRECTORS
FROM: KRIS KOLLURI
DATE: APRIL 15, 2026
SUBJECT: PRESIDENT & CEO'S REPORT – APRIL 2026

A handwritten signature in black ink, appearing to read 'Kris Kolluri', with a horizontal line underneath it.

I want to begin by noting that we are holding today's Board meeting in Atlantic City, immediately following the second day of the 50th annual NJ TransAction Transportation Conference. Our service and our customers extend to every region of New Jersey, and this reflects our commitment to being a truly statewide organization. Earlier today, I was pleased to be one of the keynote speakers in the main afternoon program and participated on a panel alongside regional transportation leaders. NJ TRANSIT is also well represented throughout the conference, with many of our team members helping to facilitate and participate in discussions focused on the future of transportation. These conversations reinforce the importance of continued collaboration as we modernize our system and improve the customer experience.

Our fleet modernization program remains central to this work. Earlier this week, I joined Governor Sherrill to welcome the first of 374 new Multilevel rail cars ordered since 2018 — the largest rail car investment in NJ TRANSIT's history. These next-generation rail cars are expected to be about ten times more reliable than the existing 50-year-old+ Arrow III fleet, and we expect to receive a total of 40 new cars by the end of this year. We also showcased a new Wi-Fi-equipped 40-foot bus as part of the 550 buses authorized in 2023, with 250 expected to be delivered this year. We displayed a new Access Link vehicle and the New Jersey Transit Police Department's newest Mobile Command vehicle as part of this broader modernization effort.

These investments of more than \$3 billion directly support the Governor's recent Executive Order focused on the customer experience. Last month, I joined Governor Sherrill as she signed Executive Order No. 16, directing NJ TRANSIT to develop a Rapid Action Plan within 45 days focused on near-term, visible improvements across cleanliness, accessibility, safety, and the digital experience. This effort builds on work already underway, and we are working with Commissioner Jain to deliver a comprehensive plan in May, with early improvements rolling out by late June.

In early April, we expanded access to our transit network through the launch of our MicroLink microtransit service in select communities within Bergen and Monmouth counties. Made possible by \$7 million in funding from the Federal Transit Administration (FTA), this free, two-year pilot provides first- and last-mile connections to existing bus routes and park-and-ride facilities through on-demand service. The pilot improves access in previously underserved areas and allows us to test more flexible service models.

On April 21, we will host our first LAND Plan Industry Day at Headquarters, bringing together developers, investors, and industry partners to engage directly with NJ TRANSIT on transit-oriented development, leasing, and retail opportunities across New Jersey. The event is designed as an open-house format to provide direct access to our teams and insight into our development and procurement processes, reflecting strong interest from the development community. The LAND Plan represents a significant opportunity to leverage approximately 8,000 acres of NJ TRANSIT-owned property to generate up to \$1.9 billion in revenue for NJ TRANSIT while supporting broader economic activity across the state.

As part of this effort, we are better leveraging our existing assets to generate additional non-farebox revenue that can be reinvested into our top priorities — improving reliability and the customer experience.

Finally, last month, we introduced limited overnight residential parking at West Side Avenue and Liberty State Park along the Hudson-Bergen Light Rail system after engaging with local elected officials who requested a review of parking availability for residents at these locations. These spaces are being offered at below-market rates to area residents, while preserving commuter access.